## FINANCIAL REPORT

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### 2019 Fourth Quarter

## Disclaimer

All statements in this presentation other than historical facts are forward-looking statements that involve risks and uncertainties which are subject to change at any time.

Such statements are based upon management's expectations at the time they are made. Various factors could cause actual results to be significantly different than those contemplated, estimated or projected in forward-looking statements. Those factors include the assumptions and factors referred to in the statements themselves as well as risk factors described in the company's latest annual report on Form 10-K, subsequently filed quarterly reports on Form 10-Q and other reports filed with the Securities and Exchange Commission. The company assumes no responsibility to update any forward-looking statements for events occurring after the date hereof.

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## Investment Strategy

### **COMMITMENT TO DIVIDENDS**

- Increased 44 consecutive years
- Paid dividends for more than 110 years

## **REGULATORY SUPPORT**

- Forward looking test years
- Renewable Energy Rider

### **SUSTAINABILITY & RELIABILITY**

- Energy 2030 / Net-Zero Carbon by 2050
- Investments in renewables such as wind and solar
- Electrification of transportation
- Legacy fossil generation accelerated depreciation

### **STRONG FINANCIAL RESULTS**

- Balance Sheet growth in assets
- Strong liquidity and cash position
- Stable earnings growth







(1.) Owns and operates electric transmission lines in Wisconsin

(2.) Transmission development company. Separate from American Transmission Company, LLC

# **MERGY**®

| er LLC MAGAEL, LLC Central Wisconsin<br>Development<br>Corporation MGE State Energy<br>Services, LLC | MGE Serv<br>LLC |  |
|--|-----------------|--|
|  |                 |  |
| MGE Power ElmNorth MendotaRoad, LLCEnergy &State EnergyLLCServices, LLC                              |                 |  |
| Regulated<br>Investment Regulated by FERC<br>Nonregulated  | C               |  |

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## Service Territory

### **Economic Outlook:**

### Madison

- Named one of America's top 20 tech towns *Computing* Technology Industry Association, 2018
- 12th nationally for economic strength *Policom, 2019*
- Low unemployment: 2.3% *Bureau of Labor Statistics*, December 2019

### **Dane County**

- Population growth through 2035 expected to be the highest of any county in Wisconsin
- Low Unemployment 2.1% (WI 3.2%; US 3.4%) WI Dept. of Workforce Development, December 2019



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### Building Long-Term Value in an Evolving Energy Landscape

"Technology is opening new opportunities to invest in cleaner energy. We are tapping new technology to create products for our customers. We are using technology to inspire new community partnerships to advance sustainability in the world around us. Our regulated subsidiary, Madison Gas and Electric, is building upon our record of industry leadership by transitioning our generation fleet, deepening our engagement with those we serve and harnessing the power of new technologies for the benefit of all. Our commitment to long-term sustainability drives us to build shareholder and customer value in new and exciting ways while still fulfilling our fundamental responsibility to provide safe, reliable energy every hour of every day to everyone."

- Jeffrey M. Keebler, Chairman, President and Chief Executive Officer



## Investing in Cleaner Energy Generation Energy 2030 and Net-Zero Carbon Electricity by 2050

- Reduction in CO<sub>2</sub> emissions
  - From 40% from 2005 levels by 2030 and 80% by 2050
    - Based on Paris Agreement and U.S. Mid-Century Strategy 0
  - > To Net-Zero Carbon Electricity by 2050
    - Strategy for deep decarbonization 0
    - Based on IPCC Special Report regarding 1.5 degree scenario

### **Other Environmental Initiatives**

- Recognized as a Green Master for fourth consecutive year by Wisconsin Sustainable Business Council
- Only utility in the state awarded the highest participating level in Green Tier, an environmental program through the WI DNR
- Decreased regulated air emission rates between 60 and 97 percent since 2005
- Within the last 5 years, MGE has announced cost-effective projects that are expected to increase owned renewable capacity by approximately 600% estimated by year end



## Investment in Wind Generation

### Saratoga Wind Farm

- Project became operational in February 2019
- Cost \$108 million
- Received 100% AFUDC during construction
- Located near Saratoga, Iowa
- 66 MW consisting of 33 turbines

### **Other Wind Generation**

- Forward Wind Energy Center
- Top of Iowa Wind Farm
- Rosiere Wind Farm





## Investment in Solar Generation

### **Two Creeks**

- > PSCW approved including 100% AFUDC
- > Located in Manitowoc & Kewaunee Counties, Wisconsin
- > MGE would own 50 MW (WPS 100 MW)
- Project being developed by NextEra Energy Resources > Commercial operation targeted for late 2020
- > MGE cost is approximately \$65 million

### Badger Hollow I & II

- PSCW approved including 100% AFUDC
- > Located in Iowa County, Wisconsin
- > MGE would own total of 100 MW
- Projects being developed by Invenergy
- > Commercial operation targeted:
  - > Badger Hollow I late 2020
  - Badger Hollow II late 2021
- > MGE cost is approximately \$130 million



## Future Solar Generation

## **Dane County and MGE Partner on Solar Project**

- Located at the Dane County Regional Airport
- MGE will own the 9 MW solar array and sell the energy to Dane County
- First project under the "Renewable Energy Rider"
- FAA & PSCW approvals expected soon
- If approved, construction is expected to begin in 2020

### **Morey Field Airport**

- 5 MW solar project built on the partnership with the City of Middleton at Middleton Municipal Airport
- Expansion of existing Shared Solar Program
- Portion of the array to serve Renewable Energy Riders with Middleton-Cross Plains School District and City of Middleton
- PSCW approved in July 2019



## Investment and Research – EV's



### **Public Charging Network**

• One of Midwest's largest networks. Powered on 100% renewable energy produced by wind farms in Wisconsin and Iowa

### Workplace Charging

• MGE works with local employers to help them implement workplace charging programs as they install charging stations for their employees

### Home Charging

 Charge@Home pilot program enrolls participants in a study to learn more about charging sessions and how technology can best work for our customers

### **EV discounts**

 Drive Electric, a partnership between MGE, Wisconsin Clean Cities and Nissan, has helped sell electric vehicles in the greater Madison area by promoting deep discounts and tax incentives on the all-electric Nissan LEAF<sup>®</sup>

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## Electric Buses

- Collaborating with City of Madison's Metro Transit department to electrify 50% of its bus fleet in MGE's service territory by 2035
- MGE providing technical expertise for charging infrastructure and local matching funds in City's successful grant application for electric buses
- Partnership advances shared goals to reduce emissions

## Transition from Coal Generation

- In January 2019, MGE reduced its ownership interest in Columbia from **19.4%** to **19.1%** as a result of the partial sale of plant assets to WPL.
- MGE will reduce further its obligation to pay certain capital expenditures (other than SCR-related expenditures) at Columbia in exchange for a proportional reduction in MGE's ownership in Columbia. By June 2020, MGE's ownership in Columbia is forecasted to be approximately **19%**, a decrease of **3%** from the **22%** ownership interest held by MGE on January 1, 2016.
- In MGE's last rate settlement with the PSCW for the 2019 and 2020 test years, MGE accelerated the depreciation for Unit 1 of the Columbia plant to **2029** from **2036**.
- MGE continues to review ways to reduce its exposure to fossil generation.

## Technology Investments Enterprise Forward

- MGE become a utility of the future
- other solutions designed to:
  - Gain efficiencies
  - Enable new customer-facing technologies
  - Support new programs, products and services
- This five-year project is designed to transform MGE into a digital integrated utility



In 2017, MGE committed to undertake a multiyear project to transform our foundational customer engagement capabilities and to enable increased flexibility and capability in delivering new products and services that advance our Energy 2030 framework and help

• This ongoing, enterprise-wide transformation includes the implementation of a new customer information and billing system, engagement and marketing tools, along with

## Digital Integrated Utility

### Automation

Eliminate manual work and drive consistent repeatable processes

### **Optimized Costs**

Standardize and drive employees to high value efforts

### **New Products & Services**

Anticipate customer needs and diversify revenue mix B



### **Employer of Choice**

Attract and retain the next generation of talent and leadership required to move MGE forward

### **360 View of Customer**

Deliver an enterprise view of all customer interactions and transactions

### **Flexibility**

Quickly adapt and deliver to changing market needs

## Advancing Smart Energy Technologies to **Empower Customers**

### Smart Thermostat Program

- Partnership with **Nest** and residential electric customers to test a new method of controlling high energy usage during summer months
- MGE set to launch "Bring Your Own Devices" pilot
  - > Numerous smart thermostats including Ecobee
  - > Pilot will allow utility to communicate with customers to optimize energy usage and provide customer savings

### **Partnership with Sense Labs**

- The **Sense** attaches to your home's electric panel to "listen" to devices in your home as they consume electricity
- Customer control over energy use is a key objective under Energy • 2030
- MGE will be recruiting customers for the program









## Significant Growth in Capital Expenditures



(1.) Additional local solar projects include Renewable Energy Rider and Shared Solar projects. Multiple projects are not filed or approved with the PSCW. (2.) Information on this slide contains statements that are forward looking statements that involve risks and uncertainties that are subject to change at any time. See Cautionary Note Regarding Forward-Looking Information at the beginning of this presentation.

(3.) Forecasted Capital Expenditures does not include AFUDC

## Continued Growth in Transmission Assets

### ATC

- Approximately **8.0%** of MGE Energy's net income for the twelve months ended December 31, 2019, comes from its **\$72 million** transmission investment in ATC
- ATC forecasted CapEx of **\$2.9 to \$3.6 billion** over the next 10 years, this excludes potential transmission investments outside its traditional footprint
- ATC average rate base at year end 2018: **\$3.7 billion**

## Environmental Stewardship MGE Commitment to Sustainability



EMISSION RATES 2.019 1.610 lbs./kWh CCO2 20% 20%

Carbon dioxide (CO<sub>2</sub>) emissions are calculated from generating units owned by MGE, power purchase agreements and power purchased by MGE on the regional Midcontinent Independent System Operator market. The market purchase emission rate is based on a seven-state regional average CO<sub>2</sub> emission profile from all power produced in Wisconsin and the surrounding Midwest states.

Nitrogen oxide (NOx), particulate matter (PM), mercury (Hg) and sulfur dioxide (SO<sub>2</sub>) emission rates are calculated from MGE-owned generation assets, including MGE's share of jointly owned units. MGE is a co-owner of the Columbia Energy Center, Elm Road Generating Station, West Campus Cogeneration Facility and the Forward Energy Center.





## Commitment to Dividends & Shareholder Value

### Recent Dividend increase has been approximately 4%

- Increased dividend 44 consecutive years
- Paid dividends for over 110 years
- Dividend payout ratio in the 50-60% range in recent years
- No dividend payout range targeted
- Dividend flexibility exists

### **Dividend Considerations**

- Capital investment growth opportunities
- Balance sheet and credit ratings
- Projected cash generation and requirements
- Dividend payout ratio / yield consistent with industry and peers

**Dividend decisions made by Board of Directors** 



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Total Shareholder Return <sup>(1)</sup>

### \$2,000





(1.) Based on \$1,000 investment in 2014

(2.) The EEI Index measures total shareholder return for the 40 publicly traded U.S. investor-owned electric utilities. The EEI Index is market capweighted and calculated on the final day of each quarter, covering both the year-to-date and trailing 12-month periods. The EEI Index is widely used in company proxy statements and industry benchmarking.



### \$1,932 EEI Index<sup>(2)</sup> \$1,644 Russell 2000

## TOTAL STOCK RETURN

2019



## Strong Credit Ratings

### S&P (Utility Ratings)

| Corporate credit        | AA-       |
|-------------------------|-----------|
| Business risk           | Excellent |
| <b>Commercial paper</b> | A-1+      |
| Outlook                 | Stable    |

- Effective management of regulatory risk
- Strong regulatory environment •
- Focus on regulated vertically integrated electric and • natural gas distribution operations
- Conservative financial policies that ensure strong credit • quality

Source: S&P, March 2020

### Moody's (Utility Ratings)

| Secured                 | Aa2    |
|-------------------------|--------|
| Unsecured               | Α1     |
| <b>Commercial</b> paper | P-1    |
| Outlook                 | Stable |

- Rating reflects a credit supportive regulatory environment
- Healthy financial metrics
- Stable rating outlook assumes future prudently incurred investments will be recovered
- Funding will replicate authorized capital structure

*Source: Moody's, October 2019* 

## Supportive Regulation

### The PSCW approved a Settlement Agreement to adjust electric and gas rates for 2019 and 2020. The • Settlement Agreement:

- Provides a decrease in electric rates by 2.24% in 2019.
- In 2020, electric rates will decrease 0.84% or \$3.4 million, as approved by the PSCW in December 2019 in the 2020 Fuel Cost Plan.
- Increases gas rates by 1.06% in 2019 and 1.46% in 2020
- Enables significant investment in renewables and technology
- Provides company tax savings and benefits from Tax Reform to customers
- Mitigates rate increases driven by robust capital expenditures
- ROE of 9.8% based on capital structure of 56.6% common equity in 2019 and 56.1% in 2020

### Recent approval of renewable energy projects that provide customer rate benefits will have limited impacts to retail rates due to tax credits

- Badger Hollow I & II and Two Creeks Utility Scale Solar (approx. \$195 million, MGE share)
- **Potential Legislative Changes** 
  - Trackers and Escrows

## (\$ Millions)



## STABLE ASSET GROWTH





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## Earnings per Share Segments Three Months Ended December 31<sup>st</sup>





## Earnings per Share Segments Twelve Months Ended December 31<sup>st</sup>





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### FINANCIAL REPORT 2019 FOURTH QUARTER