## FINANCIAL REPORT

# 

### 2019 FIRST QUARTER

## Disclaimer

All statements in this presentation other than historical facts are forward-looking statements that involve risks and uncertainties which are subject to change at any time.

Such statements are based upon management's expectations at the time they are made. Various factors could cause actual results to be significantly different than those contemplated, estimated or projected in forward-looking statements. Those factors include the assumptions and factors referred to in the statements themselves as well as risk factors described in the company's latest annual report on Form 10-K, subsequently filed quarterly reports on Form 10-Q and other reports filed with the Securities and Exchange Commission. The company assumes no responsibility to update any forward-looking statements for events occurring after the date hereof.

This document does not constitute an offer to sell, or the solicitation of an offer to buy, any securities of MGE Energy, Inc., or Madison Gas and Electric Company. A registration statement relating to the common stock of MGE Energy, Inc., has been declared effective by the Securities and Exchange Commission. Any offering of such common stock is being made solely by means of a prospectus supplement and an accompanying prospectus, copies of which may be obtained from MGE Energy, Inc., at 133 South Blair Street, Madison, Wisconsin 53703, attention: Shareholder Services, telephone no. (800) 356-6423.

## Investment Strategy

## COMMITMENT TO DIVIDENDS

- Increased 43 consecutive years
- Paid for over 100 consecutive years

## **REGULATORY SUPPORT**

- Forward looking test years
- Renewable Energy Rider

## SUSTAINABILITY & RELIABILITY

- Energy 2030
- Investments in renewables such as wind and solar
- Electrification of transportation
- Legacy fossil generation accelerated depreciation

## **RONG FINANCIAL RESULTS**

- Balance Sheet growth in assets
- Strong liquidity and cash position
- Stable earnings growth







## Subsidiaries



## Service Territory

### **Economic Outlook:**

### Madison

- Named one of America's top 20 tech towns *Computing* Technology Industry Association, 2018
- 12th nationally for economic strength *Policom, 2019*
- Low unemployment: 2.4% *Bureau of Labor Statistics*, March 2019

### **Dane County**

- Population growth through 2035 expected to be the highest of any county in Wisconsin
- Low Unemployment 2.3% (WI 3.3%; US 3.9%) WI Dept. of Workforce Development, March 2019







### **Building Long-Term Value in an Evolving Energy Landscape**

"Technology is opening new opportunities to invest in cleaner energy. We are tapping new technology to create products for our customers. We are using technology to inspire new community partnerships to advance sustainability in the world around us. Our regulated subsidiary, Madison Gas and Electric, is building upon our record of industry leadership by transitioning our generation fleet, deepening our engagement with those we serve and harnessing the power of new technologies for the benefit of all. Our commitment to long-term sustainability drives us to build shareholder and customer value in new and exciting ways while still fulfilling our fundamental responsibility to provide safe, reliable energy every hour of every day to everyone."

- Jeffrey M. Keebler, Chairman, President and Chief Executive Officer





## Investing in Cleaner Energy Generation

### **Renewable Resources**

• 25% by 2025 & 30% by 2030

## Net-Zero Carbon Electricity by 2050

- Goal to eliminate or offset all carbon emissions
- Goal aligns with Intergovernmental Panel on Climate Change (IPCC) Report to limit global temperature increases to 1.5° C
- Company will work with the UW-Madison to ensure Company's goal is consistent with IPCC assessment and latest climate science.





Solar









**Energy Technology** 

## Investment in Wind Generation

### Saratoga Wind Farm

- Project became operational in February 2019
- Cost \$112 million
- Approval to recover 100% AFUDC
- Located near Saratoga, Iowa
- 66 MW consisting of 33 turbines

### **Other Wind Generation**

- Forward Wind Energy Center
- Top of Iowa Wind Farm
- Rosiere Wind Farm



## Investment in Solar Generation

In April 2019, the PSCW approved the joint app acquire 300 MW of solar generating capacity.

### **Badger Hollow Solar Farm**

- Located in Iowa County, Wisconsin
- > MGE would own 50 MW (WPS 100 MW)
- Project being developed by Invenergy

### **Two Creeks Solar Project**

- > Located in Manitowoc & Kewaunee Counties, Wisconsin
- MGE would own 50 MW (WPS 100 MW)
- Project being developed by NextEra Energy Resources
- Construction is expected to begin in 2019
- Commercial operation targeted for late 2020
- MGE customers will save approximately \$57 million
- MGE total cost is approximately \$130 million

### In April 2019, the PSCW approved the joint application of MGE and Wisconsin Public Service to



## **Proposed Solar Generation**

### **Dane County and MGE Partner on Solar Project**

- Located at the Dane County Regional Airport
- MGE will own the 9 MW solar array and sell the energy to Dane County
- First project under **Renewable Energy Rider**
- FAA & PSCW approvals expected
- If approved, construction is expected to begin in 2019

### **Morey Field Airport**

- 5 MW solar project built on the partnership with the City of Middleton at Middleton Municipal Airport
- Expansion of existing Shared Solar Program
- Portion of the array to serve Renewable Energy Riders with Middleton-Cross Plains School District and City of Middleton
- Pending PSCW approval



## Investment and Research – EV's



### **Public Charging Network**

One of Midwest's largest networks. Powered on 100% renewable • energy produced by wind farms in Wisconsin and Iowa

### Workplace Charging

MGE works with local employers to help them implement workplace charging programs as they install charging stations for their employees

### Home Charging

Charge@Home pilot program enrolls participants in a study to learn more about charging sessions and how technology can best work for our customers

### **EV discounts**

Drive Electric, a partnership between MGE, Wisconsin Clean Cities and Nissan, has helped sell electric vehicles in the greater Madison area by promoting deep discounts and tax incentives on the all-electric Nissan LEAF®







## Electric Buses

- Collaborating with City of Madison's Metro Transit department to electrify 50% of its bus fleet in MGE's service territory by 2035
- MGE pledged assistance with technical expertise for charging infrastructure and local matching funds in City's successful grant application for electric buses
- Buses are expected to be delivered by Proterra to Madison Metro in 2019
- Partnership advances shared goals to reduce emissions

## Transition from Coal Generation

- In January 2019, MGE reduced its ownership interest in Columbia from **19.4%** to **19.1%** as a result of the partial sale of plant assets to WPL.
- MGE will reduce further its obligation to pay certain capital expenditures (other than SCR-related expenditures) at Columbia in exchange for a proportional reduction in MGE's ownership in Columbia. By June 2020, MGE's ownership in Columbia is forecasted to be approximately **19%**, a decrease of **3%** from the **22%** ownership interest held by MGE on January 1, 2016.
- In MGE's last rate settlement with the PSCW for the 2019 and 2020 test years, MGE accelerated the depreciation for Unit 1 of the Columbia plant to **2029** from **2036**.
- MGE continues to review ways to reduce its exposure to fossil generation.

## Technology Investments Enterprise Forward

- outlined in our energy 2030 framework.
- information system, along with other solutions that meet the goals of the initiative:
  - ➤ Gain efficiencies,
  - Improve customer facing technologies,
  - Support new products & services.
- This 5 year project will transform MGE into a **Digital Integrated Utility.**
- implementation, which included the following solutions:
  - Oracle Cloud Enterprise Resource Planning
  - Financial and Human Capital Management
  - Work and Asset Management Inventory



• In 2017, MGE committed to undertake a multi-year project aimed at transforming our foundational customer engagement capabilities and enabling it to be flexible in delivering new products and services as

• These objectives are expected to be accomplished through the implementation of a new **customer** 

• On January 1<sup>st</sup> 2019, the Enterprise Forward program successfully went live with the first part of the Wave 1

## **Digital Integrated Utility**

**Automation** Eliminate manual work and drive consistent repeatable processes

**Optimized Costs** Standardize and drive employees to high value efforts

> **New Products & Services** Anticipate customer needs and diversify revenue mix

B



### **Employer of Choice**

Attract and retain the next generation of talent and leadership required to move MGE forward

### **360 View of Customer**

Deliver an enterprise view of all customer interactions and transactions

### Flexibility

Quickly adapt and deliver to changing market needs

## Advancing Smart Energy Technologies to **Empower Customers**

### **Smart Thermostat Program**

- Partnership with **Nest** and residential electric customers to test a new method of controlling high energy usage during summer months
- MGE set to launch "Bring Your Own Devices" pilot
  - > Numerous smart thermostats including Ecobee
  - > Pilot will allow utility to communicate with customers to optimize energy usage and provide customer savings

### **Partnership with Sense Labs**

- The **Sense** attaches to your home's electric panel to "listen" to devices in your home as they consume electricity
- Customer control over energy use is a key objective under Energy 2030
- MGE will be recruiting customers for the program









## Substantial Investments in Cleaner Energy Growth in Utility Rate Base



- Electric and Gas segments includes common expenditures, such as IT infrastructure \*
- 2020-2022 represents forecasted annual average \*\*
- \*\*\*

Forecasted amounts include \$130m for Badger Hollow and Two Creeks solar projects, to be expended over 2019 and 2020

# **Continued Growth in Transmission Assets**

### ATC

- transmission investment in ATC
- potential transmission investments outside its traditional footprint
- ATC average rate base at year end 2018: **\$3.7 billion**
- ROE currently under FERC review

• Approximately 6.4% of MGE Energy's earnings come from its \$64 million

• ATC forecasted CapEx of \$2.8 to \$3.4 billion over the next 10 years, this excludes

## Environmental Stewardship MGE Commitment to Sustainability



EMISSION RATES 2.019 1.610 Ibs./kWh CO2 20% 20%

Carbon dioxide (CO<sub>2</sub>) emissions are calculated from generating units owned by MGE, power purchase agreements and power purchased by MGE on the regional Midcontinent Independent System Operator market. The market purchase emission rate is based on a seven-state regional average CO<sub>2</sub> emission profile from all power produced in Wisconsin and the surrounding Midwest states. Nitrogen oxide (NOx), particulate matter (PM), mercury (Hg) and sulfur dioxide (SO<sub>2</sub>) emission rates are calculated from MGE-owned generation assets, including MGE's share of jointly owned units. MGE is a co-owner of the Columbia Energy Center, Elm Road Generating Station, West Campus Cogeneration Facility and the Forward Energy Center.





## Commitment to Dividends & Shareholder Value

### Recent Dividend increase has been approximately 5%

- Increased dividend 43 consecutive years
- Paid dividends for over 100 consecutive years
- Dividend payout ratio in the 50-60% range in recent years
- No dividend payout range targeted
- Dividend flexibility exists

### **Dividend Considerations**

- Capital investment growth opportunities
- Balance sheet and credit ratings
- Projected cash generation and requirements
- Dividend payout ratio / yield consistent with industry and peers

**Dividend decisions made by Board of Directors** 



### **Market Performance** (Based on \$1,000 Investment)



## TOTAL STOCK RETURN

## Strong Credit Ratings

### S&P (Utility Ratings)

Corporate credit	AA-
Business risk	Excellent
Commercial paper	A-1+
Outlook	Stable

- Effective management of regulatory risk
- Strong regulatory environment
- Focus on regulated vertically integrated electric and natural gas distribution operations
- Conservative financial policies that ensure strong credit quality

Source: S&P, February 2019

### Moody's (Utility Ratings)

Secured	Aa2
Unsecured	Aı
Commercial paper	P-1
Outlook	Stable

- Rating reflects a credit supportive regulatory environment
- Healthy financial metrics
- Stable rating outlook assumes future prudently incurred investments will be recovered
- Funding will replicate authorized capital structure

*Source: Moody's, October 2018* 

## Supportive Regulation

- 2020. The Settlement Agreement:
  - Provides a decrease in electric rates by 2.24% in 2019, and maintains this rate level for 2020
  - Increases gas rates by 1.06% in 2019 and 1.46% in 2020
  - Enables significant investment in renewables and technology
  - Provides company tax savings and benefits from Tax Reform to customers
  - Mitigates rate increases driven by robust capital expenditures
  - > ROE of 9.8% based on capital structure of 56.6% common equity in 2019 and 56.1% in 2020
- Recent approval of renewable capital projects that provide customer rate benefits will be neutral to retail rates
  - Badger Hollow & Two Creeks Utility Scale Solar (approx. \$130 million, MGE share)

• The PSCW approved a Settlement Agreement to adjust electric and gas rates for 2019 and

## (\$ Millions)



## STABLE ASSET GROWTH



## 

## Earnings per Share Segments Three Months Ended March 31<sup>st</sup>









KEN FRASSETTO kfrassetto@mge.com 608-252-4723 PO Box 1231 Madison WI 53701-1231

# 

## FINANCIAL REPORT 2019 FIRST QUARTER